The Student Conservation Association (SCA) is dedicated to building the next generation of conservation leaders and inspiring lifelong stewardship of our environment and communities by engaging young people in hands-on service to the land.
2017 IMPACT

Transforming lives

Last year, over 10,000 SCA volunteers spent 1.5 million hours in nature.

As a result...

- 79% are more likely to volunteer again
- 82% plan to spend more time outdoors
- 89% learned skills they can use in a future job
- 83% feel more responsible for protecting nature
conserving lands

- 455,000 people reached through education & outreach
- 100,000 acres of land restored
- 3,000 miles of trails improved
- 155,000 fish and wildlife monitored and supported
- 2,000 structures built or maintained
- 870,000 feet of shoreline/waterway improved

At SCA, we conserve lands and transform lives by connecting young people to nature. Learn more at theSCA.org/Impact
SCA’S ENGAGEMENT AND IMPACT BOTH REACHED RECORD LEVELS IN 2017, OUR 60TH ANNIVERSARY YEAR.

We surpassed 10,000 volunteers for the first time in our history, and those hard-working stewards rendered 1.7 million hours of service protecting wildlife habitat, maintaining hiking trails, and enhancing the experience of millions of visitors at our most treasured natural and cultural sanctuaries.

SCA’s influence is not limited to America’s parklands, however. Our distinctive approach to hands-on outdoor service has a demonstrative effect on youth development, fostering optimal advancement and continuous growth. Moving forward, we are committed to delivering more effective and empowering field experiences, career training, and leadership development opportunities for teenagers and young adults from all backgrounds.

The magic of SCA is that our volunteers’ on-the-ground achievements are only the beginning. Bolstered with new skills and confidence, and guided by the conservation values honed during their service, SCA alumni—the next generation of American leaders—do and will continue to positively affect their communities, businesses, and governments for years and years to come.

Six decades after Liz Putnam founded SCA and launched our nation’s youth conservation movement, SCA is more crucial than ever before. Government priorities are changing drastically and our parks continue to labor under unfunded needs. Our world is also evermore complex amid climate change, the growing disconnect between youth and nature, the proliferation of technology in our lives, and an increasingly diverse and urbanized population.

As SCA sets out on our next 60 years, we vow to remain true to our roots while continuing to evolve by building generationally relevant, meaningful, and innovative service experiences that fulfill our mission.

Thank you for your ongoing support of our unyielding efforts to conserve lands and transform lives.

JAIME BURMAN MATYAS President and CEO
LAUNCHING CONSERVATION CAREERS

Hands-on experience. Knowledgeable mentors. Professional pathways. SCA delivered all that and more for nearly 100 participants in our flagship career development initiatives: NPS Academy, a collaboration with the National Park Service, and the Career Discovery Internship Program with the US Fish and Wildlife Service. Students from traditionally underserved communities interned in wildlife management, trail maintenance, interpretation, and many other fields to prepare them for agency employment. “This is a great foundation for working with the National Park Service,” declared NPS Academy intern Alejandro Cruz. “To see the parks move in a direction where each group is represented fairly and equally is empowering.” Nearly 1,000 young adults have been employed through these programs since 2008.
EXPANDING THE CONSERVATION COMMUNITY

In 2017, for the first time in our 60-year history, SCA’s annual engagement surpassed 10,000 volunteers. This includes more than 3,700 members in our long-term field programs and nearly 6,400 participants in local, single-day service events around the country. In total, 10,120 participants rendered more than 1.7 million hours of service. The continued growth of our ConSERVE model has allowed us to expand both our reach and impact. On MLK Day, 600 volunteers cleaned-up the Anacostia River in Washington, DC. “You can’t turn your backs on low-income communities when you’re talking environmental issues,” SCA Events Coordinator Michael Cronin told The Washington Post. On Earth Day, another 700 people turned to restore Riverbank State Park in New York City. SCA is grateful to our ConSERVE sponsors including American Express and Southwest Airlines®.

Get Out! Did you know that SCA volunteers annually maintain 3,000 miles of hiking trails? That’s the distance between L.A. and Boston.
ADVANCING YOUTH DEVELOPMENT

In 2017, SCA and the S.D. Bechtel Foundation launched a multi-year initiative to enhance and deliver positive developmental outcomes to young people nationwide. “SCA’s track record in character development through service to nature is unrivaled,” asserted S.D. Bechtel, Jr. Foundation Program Officer Alex Hooker. “We are pleased to assist both the organization and the field in advancing the understanding, practice, and outcomes of nature-based experiences related to character development in youth.” Additionally, SCA and the Pisces Foundation joined forces to pilot citizen-science components within SCA’s urban conservation crews in Chicago and the San Francisco Bay Area. The new curricula focuses on science practices related to pollinator habitats and water quality as well as career training.
Bringing Stewardship to the Silver Screen

Nic Gutowski’s friends nicknamed him “Hollywood” after seeing his starring role in the SCA documentary “National Park Diaries.” A high school student from Nome, AK, Nic served on one of two SCA crews featured in the film as they protected portions of Denali National Park and Preserve and Boston Harbor Islands National Recreation Area. Coinciding with SCA’s 60th anniversary, “National Park Diaries” is narrated by actor Alessandro Nivola and offers a teen’s eye view of service, stewardship, and parks. The hour-long documentary was produced in collaboration with American Express and Reel Works Teen Filmmaking, and is available for viewing at thesca.org/diaries.

All in all, it was a tremendous success and we are already planning to make an even bigger impression next year. Stay tuned!
PROVIDING OPPORTUNITIES FOR CITY TEENS

Picture an SCA high school crew in your mind and you will probably place them in some remote wilderness. However, more high school students serve on SCA’s urban crews than those dispatched to remotenational parks and forests—and this year, The New York Times profiled SCA members in the Bronx. Seventeen-year-old Ebenezer Owusu noted the parks in his neighborhood are beyond capacity. “You can’t really think because there’s too many people around you,” Ebenezer stated. But repairing a trail in the Bronx River Forest was a very different story. “If I lived near here,” he said, “I would come every day to do my homework, or read a book because it’s peaceful and quiet.” Crewmate Kelly Bamfo agreed. “When I come out here, I don’t hear the car honks and trains and people screaming,” he said, before reflecting on life unplugged. “I realize now my world is not just about being inside, new apps and games and things. There’s more to life than just technology. I feel like I’m growing.”
GETTING GIRLS OUTDOORS

Research shows that nature-based experiences are directly linked to leadership potential. Studies also indicate, however, that 60% of Girl Scouts don’t regularly spend time outside. To address this nature-deficit, SCA and Girl Scouts of the USA embarked on a first-of-its-kind partnership with five Girl Scout councils across the U.S. Intern Ariel Barasch embedded with the Girl Scouts of Western Pennsylvania and developed outdoor programs for local scouts, scout leaders, and community members. She also led activities ranging from camping to white water rafting. “It’s like a staircase,” said Ariel. “You build higher level skills and gain confidence one step at a time.” Scouts from each of the five districts also were selected to serve on an SCA trail crew at Shenandoah National Park. The initiative was supported by the Richard King Mellon Foundation.

State Your Case. Pennsylvania hosted more SCA volunteers than any other state in 2017—540, including members of the Pennsylvania Outdoor Corps, our Pittsburgh community crews and Sustainability Fellows, and a large team at John Heinz National Wildlife Refuge in Philadelphia.
MERGING NATURE WITH TECHNOLOGY

What sort of skill set is needed to use iPads and geographic information system (GIS) technology to inventory natural resources and create interactive maps of San Mateo County parks? Just ask the crew of local high school students who took this ongoing SCA project to a new level in 2017. The data members captured will allow park officials to assess trail conditions, water damage, and tree health and budget precisely according to need. “Technology is becoming increasingly important in environmental restoration and preservation,” Parks Director Marlene Finley. Recreationists will also benefit as, eventually, visitors will be able to locate trails, campsites, and even restrooms using nothing more than their smartphone. “These students are providing county parks with valuable data,” stated Finley. Just as important, participants are gaining hands-on experience and training for promising 21st century careers.
Saluting Park Partners

As part of our 60th anniversary commemoration, SCA presented its prestigious Liz Putnam Founder’s Medal to the two parks that first hosted SCA volunteers in 1957: Grand Teton and Olympic National Parks. In Jackson, WY, we also recognized our local partners, the Grand Teton National Park Foundation and the Teton Science Schools. The Founder’s Medal bears the likeness of SCA’s founding president and recognizes exemplary support for the next generation of conservation leaders.

Top: Olympic Superintendent Sarah Creachbaum.

SCA’s Veterans Fire Corps trains recent-era veterans for careers in wildland firefighting within a military-like structure that eases participants’ transition to civilian life and renews what many refer to as their “sense of purpose.” Corps member Alex Seung, a former Marine, called his 2017 experience at Black Hills National Forest in South Dakota “a great stepping stone for me. I feel very privileged to be here and work with the best wildland firefighters I’ve ever met.” At Big Horn National Forest in Wyoming, John Cox stated “after serving in the Navy Reserves and active duty in the Coast Guard, there were many jobs I could imagine myself doing. But I wanted a career, a career that made a difference, a career that benefited not only people, but the environment.” Since 2011, more than a third of Veterans Fire Corps alumni have moved directly from SCA into professional wildland firefighting positions.
BUILDING PARK CAPACITIES

SCA bridged the National Park Service's 2016 Centennial with our own 60th anniversary by expanding the Centennial Volunteer Ambassadors (CVA) program. One hundred young adults from all backgrounds connected people of all ages to their national parks and public lands by increasing the ranks of park volunteers and organizing large-scale service projects. CVAs engaged more than 200,000 members of the public, boosted park volunteerism by an average of 37%, and used social media to augment parks' online followers by up to 500%.

“I wanted to show that national parks belong to everyone and it is our responsibility to care for them,” said CVA Ayomide Sekiteri. By serving as fresh, vibrant, and diverse faces for their parks, these SCA members signaled that as America's national parks began their second century, they would be more relevant and inclusive than ever before.

Punch That Clock. SCA volunteers rendered more than 1.5 million hours of service in 2017. If one person tried to replicate that mark, they’d have to work 40 hours a week for 850 years.
SCA is the oldest and largest national organization of its kind, though in 2017 we also fueled two major statewide initiatives. In New York, Year 2 of the Excelsior Conservation Corps provided young state residents with valuable career experience as they completed 80 major environmental projects at 63 sites from Letchworth to Long Island. “I applaud these young men and women for their stewardship and dedication to making New York a better place,” Governor Andrew Cuomo said. At the same time, SCA launched the Pennsylvania Outdoor Corps, deploying more than 50 high school and college-aged youth in rewarding green jobs. “Whether battling invasive growth or restoring hiking trails, Pennsylvania Outdoor Corps members worked hard to protect our public lands and waters,” declared Department of Conservation and Natural Resources Secretary Cindy Adams Dunn.
Chronicling Conservation History

SCA marked its 60th year by publishing Lives and Lands, a limited edition volume highlighting six decades of the Student Conservation Association. An essential keepsake is for all who cherish nature and the young volunteers who help sustain it, Lives and Lands is steeped in history with the inspiring story of SCA Founder Liz Putnam, uplifting memories from SCA alumni of all eras, and breathtaking photos from some of America’s most beloved parklands. Learn more and order yours today at thesca.org/livesandlands.
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The Liz Putnam Legacy Society serves to recognize and thank those who have taken the special step of providing for the future of SCA’s youth conservation service work by supporting SCA in their estate plans and/or establishing life income or other planned gifts. The Society honors SCA’s founder, Liz Putnam and her vision in creating SCA.

To learn how you can make your own legacy gift to SCA, please call 888.722.9675 ext. 2024 or send an email to: giftplanning@thesca.org.
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“To bond with the land you live on, the people you live near, to truly become an active member of your ecosystem is a special opportunity.”

– INGRID PIÑA,
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“...I am transitioning into a permanent job where I started my internship! SCA was the stepping stone and just what I needed to jump start my career.”

– AMANDA CUCCHI, SCA INTERN, US FISH AND WILDLIFE SERVICE NATIONAL CONSERVATION TRAINING CENTER

LIZ PUTNAM LEGACY SOCIETY
“A goal of the National Park Service is to connect with younger people, as our supporters are mainly baby boomers. Having millennial interns on staff greatly boosted our interaction with these audiences.”

— PATTI WOLD, INTERPRETIVE MEDIA SPECIALIST, MOUNT RAINIER NATIONAL PARK

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Mrs. Margaret Hayes
LeRoy and Elizabeth Hegge
Grace H. Henderson
Mr. and Mrs. Robert L. Herbst
Mr. John B. Hervey
Mr. Arnold Hiatt
Mr. Norman E. Hill
Mr. and Mrs. Winfred F. Hill
Dr. Melissa D. Ho and Mr. Scott Day
Ms. Janice J. Hoffman
Janice Honigberg
Michael and Nancy Honkomp
Douglas J. Hudak
Gretchen Hull
Anne Humes
Kenneth and Kriszitna Inskeep
Mary Sue Ittner and Robert Rutemoeller
Harold and Elizabeth Janeway
Hannelore and Konrad Jarausch
Mr. David Jensen
Estate of Ada S. Jeppesen
Johnson Family Foundation
Johnson-Fortin Charitable Trust
Philip Johnson
Mr. John A. Joll
Barrett and Colleen Jones
Just So Charitable Foundation
Carla Kaatz
Ms. Lois J. Kail
Dr. and Mrs. Robert Kass
Dr. Linde Katritzky
Ms. Elizabeth A. Keat
Ms. Emily W. Kelly
Mr. Stephen D. Kempainen
E. Kiriazis
Rein and Carla Kirss
Mr. John Klaus
Dr. Richard H. Koehler
Ralph and Marjorie Koldinger
Anna Korniczky
Michael and Susannah Kramer
Ms. Karen B. Kress
Mr. Mark Kroloff
Ms. Mary U. Kruse
William A. Kumpf
Jean and Nicholas Lamont
Penelope Lapham
Mr. Peter Lapham
Dr. Jose R. Latimer
Rose LeBlanc and Andrew Terragni
INDIVIDUALS, FAMILY FOUNDATIONS, AND GARDEN CLUBS

Dr. Ellen Lehman
Daniel and Deanna Lentz
Lester Poretsky Family Foundation
Yvette Leung and Liwen Mah
Marcus Libkind
Dorothy Lichtenstein
D. Roger and Florence Liddell
Mr. William T. Lifland
Mr. Michael W. Lingo
Ms. Geri L. Loe
Jane Lombard
Judith and William Mack
Neil MacPheal
Dr. and Mrs. David J. Malenka
Mr. David S. Martin
Ms. MJ Matera
Jeff and Kate Maurin
Drs. David and Lisa May
Jeffrey and Kathryn McCarron
John and Bette McCarron
Robert and Lori McCarron
Marsha McManan Zelus Fund of the Community Foundation for Monterey County
Mr. and Mrs. Rodney A. Mead
David and Dorothy Meeker
Barbara Meislin
Ms. Elizabeth S. Merriam
Mr. John Mertes
Lawrence and Bernice Meurk
Mr. Bryan R. Midlam
The Millmont Foundation
Mr. Hugh Mitchell
Robert and Helen Moody
Thomas G. Mooney
Morrill Family Foundation
Richard and Mary Jeanne Munroe
Mr. Denis Murphy
Margaret Murray
Mr. and Mrs. Wilke E. Nelson
Gregg and Deborah Nuesly
John and Sylvia Oliver
Edward and Eunice (deceased) Ordman
John K. Orndorff, Jr.
Ms. Lida Orzech
Ms. Norma J. Ott
Robert and Martha Page
Elizabeth Paine
Mrs. Louis B. Pankratz
Mr. Charles R. Peebles
Jeffrey N. Pennell
Sandra Perkins and Jeffrey Ochsner
Mr. J. Henry Peters
Ms. Elizabeth L. Peyton
Susan and Paul Pintus
Ira and Carole Pittelman
Jorge A. Plata
Ms. Alexandra Pligavko
Ms. Marilyn R. Pomeroy
Sidney Posel
Ms. Cindy S. Powell
Fred and Liz Prescott
Philip Preston
Mrs. Mary W. Priest
Princeton Area Community Foundation
Theresa Pullets
Donna Rauch
Dr. Barbara L. Rees
Ms. Monique M. Regard
Lee Allen Reynolds and Marie Coz
Mr. and Mrs. Peter S. Rhode
Beverly S. Ridgely (deceased)
Ed and Elizabeth Ripley
Theodore B. Robbins
Ms. Edna Roberts
Rogers Family Trust Fund of the New Hampshire Charitable Foundation
Dr. Suzanne Rose and Rabbi Kenneth Stern
Sally and Peter Rudoy
John Mosby Russell
Georgina T. and Thomas A. Russo
Mrs. Thomas D. Rutherford, Jr.
Stephens Holt Foundation of the Community Foundation of New Jersey
Alvin and Harriet Saperstein
Mr. Robert Scheel
Martin F. Schmidt & Kate Schmidt Moninger Fund
Judith and Timothy Scholes
Mr. Ansel J. Sears
Nancy Shaidnagle and Gene Luckey
Lawrence Shaw
Clydene Shepherd
Mr. Michael-James Shepherd
Robert Sherman
Reginald and Lynn Shiverick
David and Sandra Siegmund
Sarah Skimin
John R. Smail and Christina A. Wright
Max Snodderly and Kristen Harris
Karen Hampton
Joshua N. Solomon
Dr. Helen Baker St. John
Ms. Carrie M. Stanny
Bill W. Staudenmaier
Thomas and Joan Steitz
Ms. Frances W. Stevenson
Ms. Gabrielle Stocker
Carl and Tove Sunshine
Mrs. Cyrus B. Sweet III
Tara Taylor and Thomas Currier
Miriam Thomas
Ms. Camilla F. Thomason
Janet Throop
Pamela M. Thye
Ellen Tohn and John Harper
Alvin and Janine Tollestrup
Mr. and Mrs. Roger J. Tuuk
Mrs. John Twiss, Jr.
Hall and Deborah Van Vlack
Elizabeth S. Van Vleck
Dr. Elizabeth L. Venrick
Elizabeth F. Wadsworth (deceased)
Mark and Kathleen Walker
Mr. and Mrs. Rob Wallace
George Warrington
Marian Warwick
David Webber
The Weeders
Penny and Carl Weissgerber
Ms. Mildred Weissman
Abby N. Wells
Walter Wells
Frederick H. and Constance West
Mr. Frederick J. Weyerhaeuser and Dr. Annie C. Brewster
Ms. Holly Whatley
Ms. Marilyn P. Whelan
Ms. Sarah Barnes Whelchel
Ms. Margaret R. White
Olin D. Whitescarver
Mr. Ronald G. Williamson
Ruth and Nick Wilson
Nancy Hamill Winter
Woman's National Farm & Garden Assoc.
Carolyn and Peter Woodbury
Kenneth and Dorothy Woodcock
Ms. Margaret A. Woodhead
Robert B. Zucker
Corporations and Foundations

$500,000 or more
BP America, Inc.
The JPB Foundation
S. D. Bechtel, Jr. Foundation

$250,000 or more
American Express Foundation
BridgeUp: Environment
The Coca-Cola Company
Richard King Mellon Foundation
Southwest Airlines

$100,000 or more
Anonymous
American Eagle Outfitters Foundation
Colcom Foundation
Domtar
Exelon Foundation
Johnson Controls, Inc.
The Kendeda Fund
National Fish & Wildlife Foundation
Pisces Foundation

$50,000 or more
The Boeing Company Charitable Trust
Geraldine R. Dodge Foundation
Fred A. and Barbara M. Erb Family Foundation
Forest Preserve Foundation
The Joseph & Vera Long Foundation
Mazda Foundation
MUFG Union Bank Foundation
TransCanada USA Services, Inc.
The UPS Foundation

$25,000 or more
Anonymous
Bader Philanthropies, Inc.
The Brown Foundation, Inc. of Houston
Bullitt Foundation
The Morris and Gwendolyn Cafritz Foundation
Campbell Soup Company
Enterprise Holdings
Feitler Family Fund
Fiduciary Trust Company
The Grable Foundation
Jefferson Regional Foundation
Johnson & Johnson
The Kimball Foundation
L.L. Bean
Mars Foundation
Morgan Family Foundation
National Forest Foundation
Orange County Community Foundation
PSEG Foundation, Inc.
Resources Legacy Fund Foundation
The San Francisco Foundation
Elmina B. Sewall Foundation
Skagit Environmental Endowment Commission
The Smart Family Foundation, Inc.
Sony Corporation of America
Timberland Community Investment Fund of the New Hampshire Charitable Foundation

$10,000 or more
Anonymous (3)
Atlantic Tele-Network
The Batchelor Foundation
The Birmingham Foundation
Buhl Foundation
C & S Wholesale Grocers, Inc.
CIRI
City Fund
Claneil Foundation
ConocoPhillips
The EACH Foundation
Eversource
Forest County Potawatomi Community Foundation
Gibbet Hill Foundation
The Leo S. Guthman Fund
Hazel Miller Foundation
The Jelks Family Foundation, Inc.
Kennelly Charitable Lead Unitrust
Alice Lawrence Foundation, Inc.
Jacob and Charlotte Lehrman Foundation, Inc.
Edward S. Moore Family Foundation
The Morningstar Foundation
The Albert Pick, Jr. Fund
PNC Advisors Charitable Trust
Prince Charitable Trusts (Chicago)
Robert M. Schiffman Foundation
Seal Rock Broadcasters LLC
The Sprout Fund

SWF Immersion Foundation
The Trull Foundation
Van Sloun Foundation
Victoria Foundation
Vidda Foundation - Michael Brewer Fund
The Wortham Foundation
Youth Outside

$5,000 or more
Anonymous
Appreciation of Earth and Animal Foundation, Inc.
Jack Buncher Foundation
Elias A. Cohen Foundation, Inc.
The Community Foundation of Santa Cruz County
Community Foundation for Southeast Michigan
Construction Machinery Industrial, LLC
The Lightfoot Foundation
The Maine Community Foundation
National Wilderness Stewardship Alliance
The Peterson Charitable Lead Trust
PS 321 PTA
Sand Hill Foundation
Tapeats Fund
Union Pacific Foundation
We Energies Foundation
West Monroe Partners LLC
Board of Directors

Margie Brown
Chairwoman
Big Lake, AK

Joanne Barker
Washington, DC

Mark Baum
Food Marketing Inc.
Arlington, VA

Tom Bolger
West Monroe Partners
Seattle, WA

Kathy Bonavist
Troy, NY

Claire Caudill
Houston, TX

Priya Cook*
National League of Cities
Washington, DC

Cynthia Cycyota
United States Air Force Academy
Centennial, CO

Amy Efroymson
HRnovations
Seattle, WA

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Elmhurst, NY

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Poland, ME

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Boston, MA

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Winchester, MA

Mamie Parker
MA Parker & Associates
Dulles, VA

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Ardmore, PA

J. J. Pryor
Fort Washington, MD

Doug Sanders
UBS Financial Services, Inc.
South Hamilton, MA

Mary Gibson Scott
NPS Superintendent (Retired)
Moose, WY

Bob Tamashunas
Seaport Capital
Rumson, NJ

Vince Taylor
Cazenovia, NY

Robert Unsworth*
Vice Chair
Industrial Economics, Inc.
Newton, MA

Ernie Wong*
site design ltd.
Chicago, IL

*SCA Alumni

General Counsel

Peter Hafner Jost
Dickstein, Shapiro, LLP
Washington, DC

Honorary Directors

Liz Putnam*
Founding President
Shaftsbury, VT

Martha Hayne Talbot
Co-Founder
McLean, VA
# Officers

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
</tr>
</thead>
<tbody>
<tr>
<td>Margie Brown</td>
<td>Chair</td>
</tr>
<tr>
<td>Robert Unsworth</td>
<td>Vice Chair</td>
</tr>
<tr>
<td>Jaime B. Matyas</td>
<td>President</td>
</tr>
<tr>
<td>Martin M. Hale</td>
<td>Treasurer</td>
</tr>
<tr>
<td>Barbara McIntosh</td>
<td>Secretary</td>
</tr>
<tr>
<td>Emerson Gaziano</td>
<td>Assistant Secretary</td>
</tr>
<tr>
<td>Martin Hale</td>
<td>Treasurer</td>
</tr>
<tr>
<td>Aimee Dobrzeniecki</td>
<td>Assistant Treasurer</td>
</tr>
</tbody>
</table>

# President’s Council

<table>
<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ed Bartlett</td>
<td></td>
<td>Chevy Chase, MD</td>
</tr>
<tr>
<td>Ingrid “Indy” Burke, Ph.D.</td>
<td></td>
<td>New Haven, CT</td>
</tr>
<tr>
<td>Alison Byers, Psy.D.</td>
<td></td>
<td>Ligonier, PA</td>
</tr>
<tr>
<td>Jack Chin</td>
<td></td>
<td>San Francisco, CA</td>
</tr>
<tr>
<td>William Coleman</td>
<td></td>
<td>Cambridge, MA</td>
</tr>
<tr>
<td>Bernard David</td>
<td></td>
<td>Washington, DC</td>
</tr>
<tr>
<td>David Fitch</td>
<td></td>
<td>Houston, TX</td>
</tr>
<tr>
<td>John Glaser, Ph.D.</td>
<td></td>
<td>Acton, MA</td>
</tr>
<tr>
<td>Jane Goedecke</td>
<td></td>
<td>Cohasset, MA</td>
</tr>
<tr>
<td>Reginald “Flip” Hagood</td>
<td></td>
<td>Washington, DC</td>
</tr>
<tr>
<td>Thomas Lovejoy, Ph.D.</td>
<td></td>
<td>Washington, DC</td>
</tr>
<tr>
<td>C.W. Eliot Paine</td>
<td></td>
<td>Bar Harbor, ME</td>
</tr>
<tr>
<td>Fred Prescott</td>
<td></td>
<td>Freeport, ME</td>
</tr>
<tr>
<td>Bruce Putnam</td>
<td></td>
<td>Shaftsbury, VT</td>
</tr>
<tr>
<td>Tracy Roosevelt</td>
<td></td>
<td>Cambridge, MA</td>
</tr>
<tr>
<td>Robert “Bob” Stanton</td>
<td></td>
<td>Fairfax Station, VA</td>
</tr>
</tbody>
</table>

# Alumni Council

<table>
<thead>
<tr>
<th>Name</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sara Brostrom</td>
<td>Tumwater, WA</td>
</tr>
<tr>
<td>Brenda Cartagena</td>
<td>San Francisco, CA</td>
</tr>
<tr>
<td>Daniel Dryburgh</td>
<td>New York, NY 10002</td>
</tr>
<tr>
<td>Pipa Elias</td>
<td>Falls Church, VA</td>
</tr>
<tr>
<td>Nancy Fernandez</td>
<td>Hardeeville, SC</td>
</tr>
<tr>
<td>Cori E. Rendón</td>
<td>Lynnwood, WA</td>
</tr>
<tr>
<td>Roderic (Rod) Rolett</td>
<td>New Rochelle, NY</td>
</tr>
<tr>
<td>Robert (Rob) Thomas</td>
<td>Newark, NJ</td>
</tr>
<tr>
<td>Anna Wadhams</td>
<td>Washington, DC</td>
</tr>
<tr>
<td>Tina Walsh</td>
<td>Brooklyn, NY 11206</td>
</tr>
</tbody>
</table>
## Statement of Operations  
**Year ended March 31, 2017**

**OPERATING REVENUE AND OTHER SUPPORT**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program revenue</td>
<td>$33,892,295</td>
</tr>
<tr>
<td>Contributions and private grants</td>
<td>8,435,129</td>
</tr>
<tr>
<td>Net assets released from restriction</td>
<td>4,109,018</td>
</tr>
<tr>
<td>Other income</td>
<td>422,288</td>
</tr>
<tr>
<td><strong>Total Operating Revenues and Other Support</strong></td>
<td>$46,858,730</td>
</tr>
</tbody>
</table>

**OPERATING EXPENSES**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Field expenses</td>
<td>$26,038,569</td>
</tr>
<tr>
<td>Program support and development</td>
<td>9,327,035</td>
</tr>
<tr>
<td>Participant recruitment</td>
<td>953,112</td>
</tr>
<tr>
<td>General and administrative</td>
<td>3,498,956</td>
</tr>
<tr>
<td>Fundraising</td>
<td>3,415,697</td>
</tr>
<tr>
<td><strong>Total Operating Expenses</strong></td>
<td>$43,233,369</td>
</tr>
</tbody>
</table>

Surplus from operations $3,625,361

## Statement of Financial Position  
**Year ended March 31, 2017**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Assets</strong></td>
<td>$26,889,540</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>$6,579,668</td>
</tr>
</tbody>
</table>

**CHANGES IN NET ASSETS**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted - from operations</td>
<td>$3,625,361</td>
</tr>
<tr>
<td>Unrestricted - from non-operating activities</td>
<td>1,517,723</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>2,904,966</td>
</tr>
<tr>
<td>Permanently restricted</td>
<td>868,399</td>
</tr>
<tr>
<td>Total change in net assets</td>
<td>8,916,449</td>
</tr>
<tr>
<td>Net assets, beginning of year</td>
<td>11,393,423</td>
</tr>
<tr>
<td>Net assets, end of year</td>
<td>$20,309,872</td>
</tr>
</tbody>
</table>

**ENDOWMENT VALUE**

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Board Designated Funds</td>
<td>$4,797,095</td>
</tr>
<tr>
<td>Donor Restricted Funds</td>
<td>$5,549,582</td>
</tr>
<tr>
<td><strong>Total Endowment Funds</strong></td>
<td>$10,346,677</td>
</tr>
</tbody>
</table>
SCA National Office
4245 North Fairfax Drive, Suite 825, Arlington, VA 22203    703.524.2441

THESCA.ORG

SCA ANCHORAGE   241 North C Street, Anchorage, AK 99501   907.771.8484
SCA CALIFORNIA/SOUTHWEST   1230 Preservation Park Way, Oakland, CA 94612   510.832.1966
SCA CHARLESTOWN   689 River Road, Charlestown, NH 03603   603.543.1700
SCA CHICAGO   224 South Michigan Avenue, Suite 425, Chicago, IL 60604   312.239.1661
SCA HOUSTON   2990 Richmond Avenue, Suite 400, Houston, TX 77098   713.520.1835
SCA NORTHWEST   600 Stewart Street, Suite 400, Seattle, WA 98144   206.693.3147
SCA PITTSBURGH   1435 Bedford Avenue, Suite 136, Pittsburgh, PA 15219   412.325.1851